OUTLOOK 2011

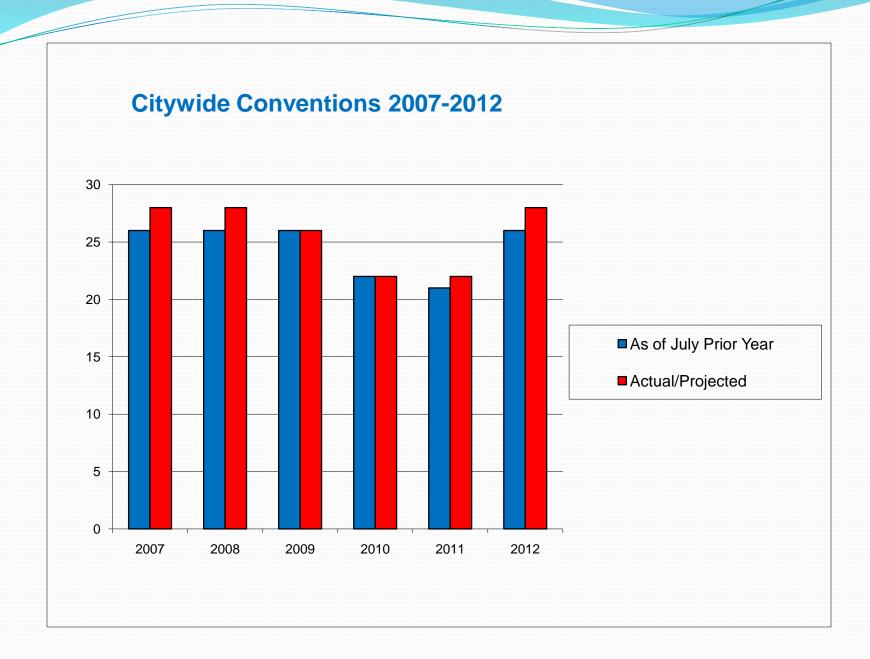


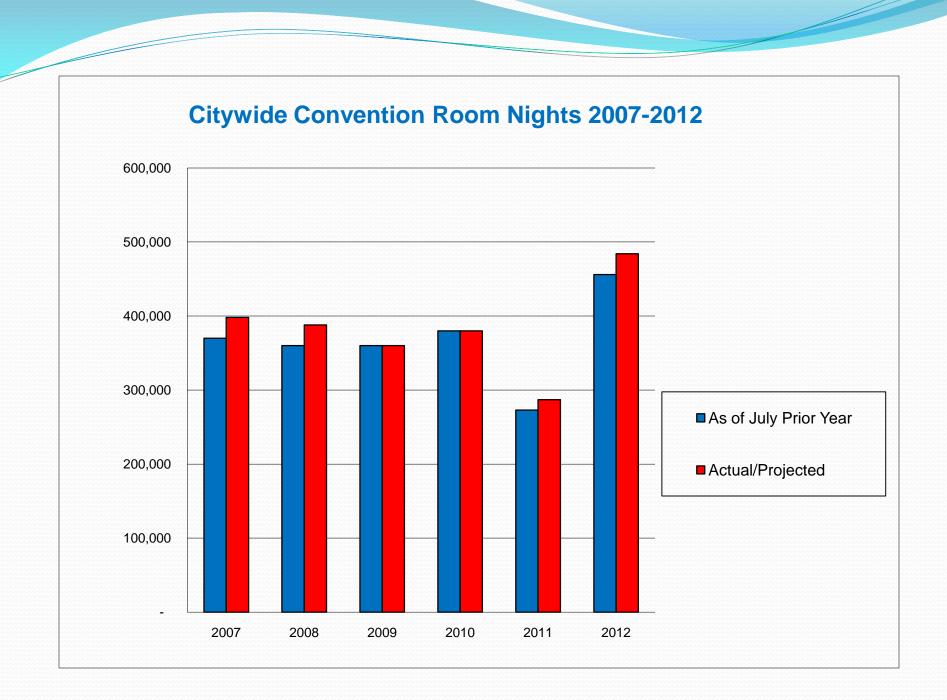
GREATER BOSTON
CONVENTION & VISITORS BUREAU

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Citywide Characteristics

- More than 2,000 Rooms on Peak Night
- Create "Compression"
- Associations (5-10 year booking window)
- Corporations (1- 3 Year booking window)
- Trade Shows (3-5 year booking window)





Hotel Booking Pace

Definite Group Room Nights on the Books at a Given Point in Time

Back Bay Set

Sheraton, Marriott Copley, Westin Copley, Hilton Back Bay, Fairmont, Park Plaza

Waterfront Set

Marriott Long Wharf, Westin Waterfront, Hilton Logan, Seaport, Hyatt Harborside, Intercontinental, Renaissance, Hilton Financial District

Downtown Set

Marriott Long Wharf, Westin Waterfront, Seaport, Intercontinental, Renaissance, Hilton Financial District, Omni, Hyatt Financial District

Group Compression Days

Group Compression Day: 50% or more of available supply is

committed to groups.

Back Bay Group Compression Days

2H 200	9 as of July 2009	23
2H 200	9 as of July 2009	

2H 2010 as of July 2010 24

Back Bay Group Compression Days

2010 as of July 2009 12

2011 as of July 2010 10

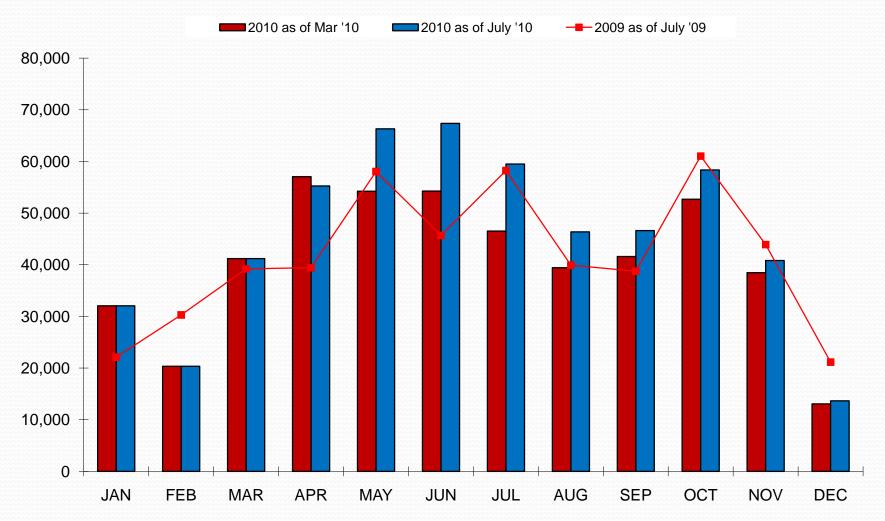
Group Compression Days 2H 2010

Date	Citywide
July 1	Municipal Employees
July 10	
July 14	
August 22-24	American Chemical Society
September 12-14	Am. Society of Microbiology
September 23-27	Am. Academy of Otolaryngology
October 7	Materials Research Society
October 28 - 31	Liver Diseases
November 7-8	Am. Dietetic Association
November 20	Foreign Languages
November 30 – Dec. 1	Materials Research

Group Compression Days 2011

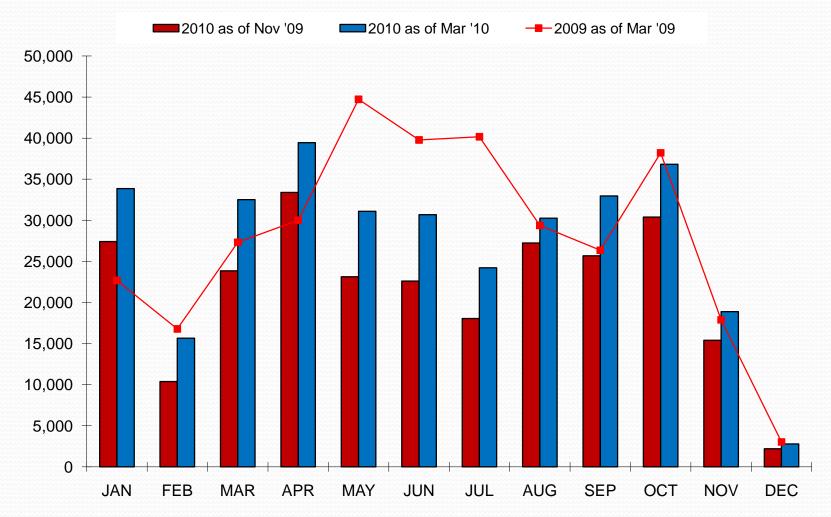
Date	Citywide
January 6-8	American Historical Association
April 28	Oncology Nursing
June 13-14	Fire Protection
August 22-23	Blacks in Government National Training
October 14-15	Am. Academy of Pediatrics

Definite Group Room Night Pace 2010 – Back Bay Set



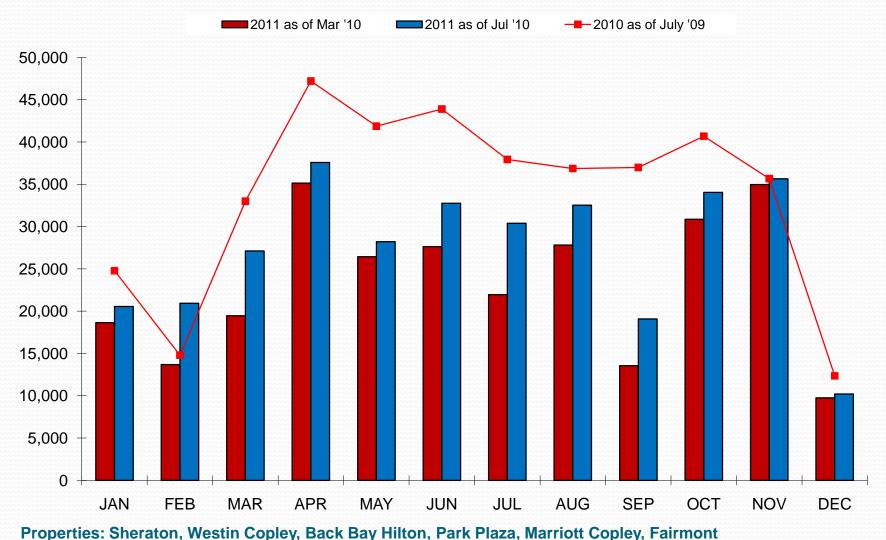
Properties: Sheraton, Westin Copley, Back Bay Hilton, Park Plaza, Marriott Copley, Fairmont

Definite Group Room Night Pace 2010 – Downtown Set

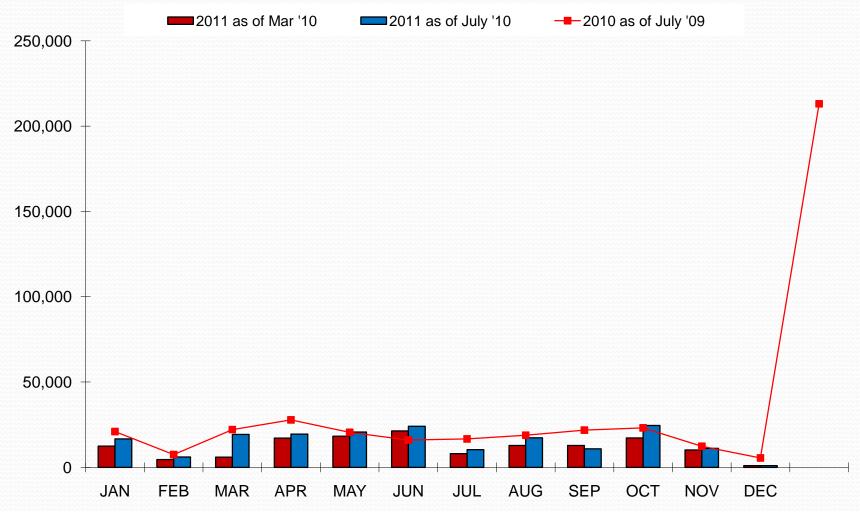


Properties: Westin Waterfront, Renaissance, Seaport, Intercontinental, Marriott Long Wharf, Hilton FD, Hyatt FD, and Omni

Definite Group Room Night Pace 2011 – Back Bay Set



Definite Group Room Night Pace 2011 – Downtown Set



Properties: Westin Waterfront, Renaissance, Seaport, Intercontinental, Marriott Long Wharf, Hilton FD, Hyatt FD, and Omni

Summary - 2H 2010

Citywides:

- > 11 conventions versus 11 1H 2010
- > Room nights are down 19% vs 1H 2010

Back Bay Group Compression Days:

Up slightly - 24 for 2H 2010 vs 23 for 2H 2009

Group Booking Pace:

- ➤ Back Bay up 1% to last year (1H 2010 finished up 17%)
- Downtown down 6% to last year (1H 2010 finished down 1% to last year)

Summary - 2011

Citywides:

- Currently down one but projected to be flat at 22
- Room nights are projected to be down by 93,000 (24%) but there is the opportunity to close this gap considerably based on short term pick up

Back Bay Group Compression Days:

Down slightly from 12 to 10 compared to same time last year

Group Booking Pace:

- ➤ Back Bay down 24% to 2010
- Downtown down 15% to 2010

2012 Notes

Citywides:

- > 28 Conventions Near Record Levels
- > 484,000 Room Nights Record (up 200k from 2011)
- > Hynes is already 20,000 room nights over 2011
- ➤ BCEC has large citywides (averaging over 15,000)

Back Bay Group Compression Days:

> There are already 24 - compared to 10 currently for 2011

Group Booking Pace:

- ➤ Back Bay down 14% to 2010
- Downtown down 2% to 2010

Conclusion

- > Citywide-related room nights are down for 2011
- ➤ In-house group demand in the Back Bay is currently down at the same rate as citywide demand
- Recent pick-up for 2011 has been very strong
- Group demand in 2011 for the market is expected to be down 5 to 15 percent
- 2012 looks very strong

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