



Economic Outlook Breakfast November 4, 2010

The State of the Hospitality Industry in Rhode Island

Rachel J. Roginsky, ISHC

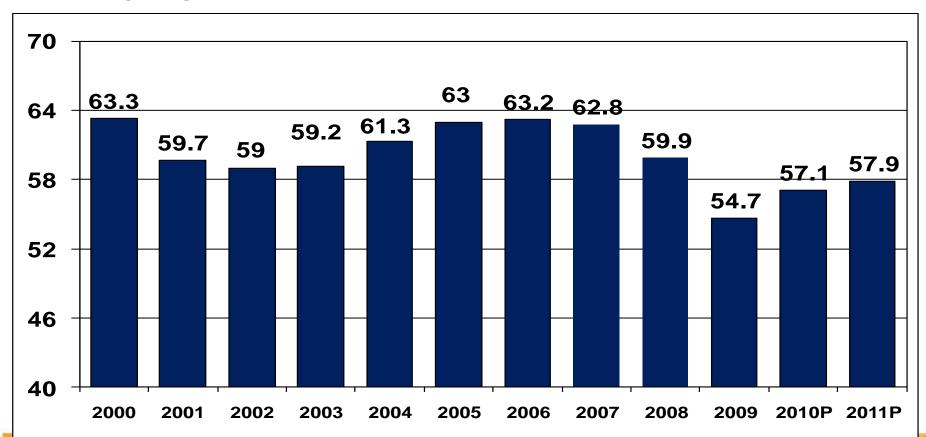
rroginsky@pinnacle-advisory.com 164 Canal Street Boston, MA 02114 ~ 617/722-9916 www.pinnacle-advisory.com



NATIONAL LODGING MARKET

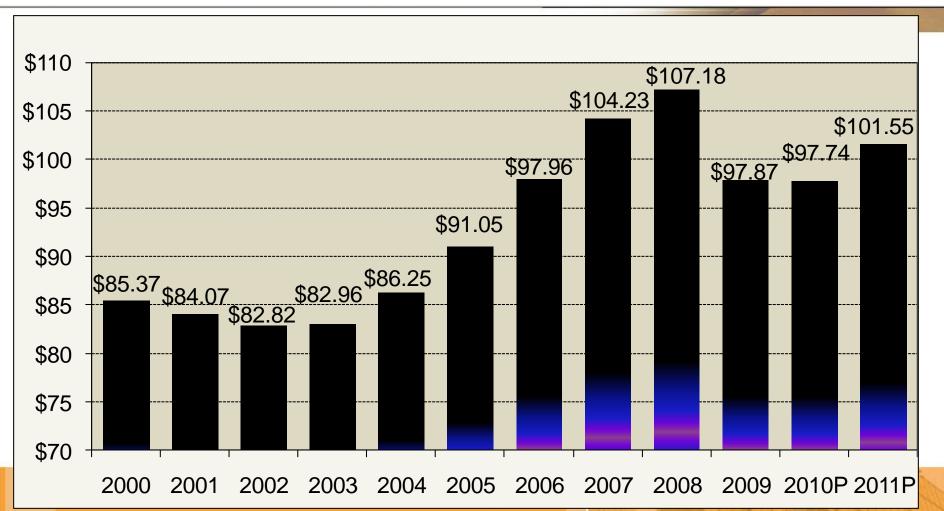


U.S. Occupancy Percent 2000 - 2011P



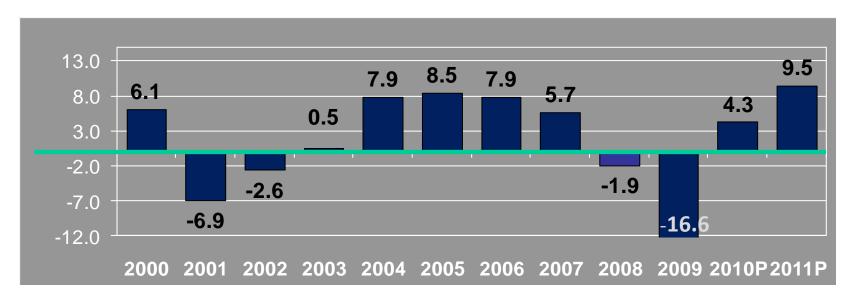


U.S. Average Daily Rate 2000 - 2011P



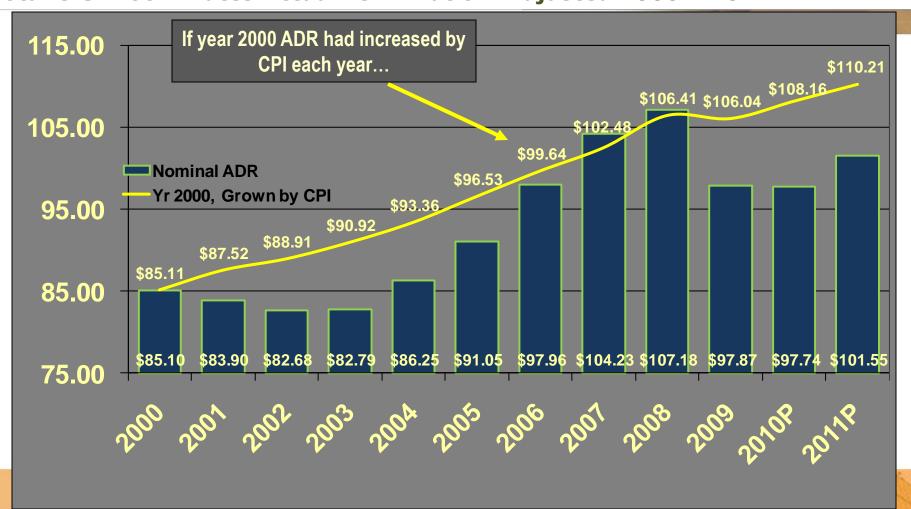


U.S. RevPAR Percent Change 2000 - 2011P



Pinnacle

Total U.S. Room Rates Actual vs. Inflation Adjusted 2000 – 2011P



Source: Smith Travel Research



STR Chain Scale Forecast

| | 2011 Year End Outlook | | |
|------------------|-----------------------|----------------|---------------|
| Chain Scale | Occupancy (% chg) | ADR (% chg) | RevPAR (%chg) |
| Luxury | 0.4 | 6.7 | 7.1 |
| Upper Upscale | 1.6 | 5.4 | 7.0 |
| Upscale | 2.1 | 4.4 | 6.5 |
| Midscale w/ F&B | -1.0 | 2.5 | 1.5 |
| Midscale w/o F&B | 1.8 | 4.0 | 5.8 |
| Economy | 1.3 | 2.3 | 3.6 |
| Independent | 2.4 | 3.7 | 6.1 |

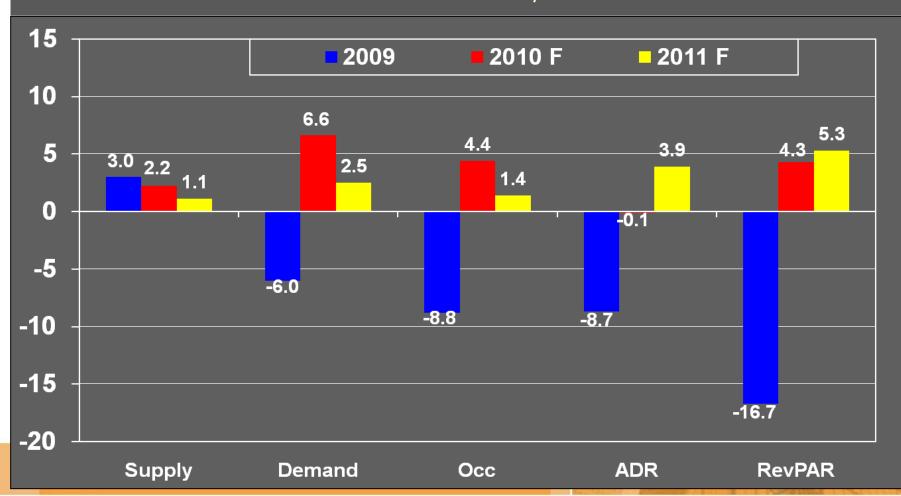


Total US Industry Consecutive Quarterly Declines – Key Indicators

| Real GDP | <u>2009</u> -2.6% | <u>2010F</u> +2.7% | <u>2011F</u> +2.5 % |
|----------------------|----------------------|-----------------------|------------------------|
| CPI | -0.4% | +1.6 % | +1.5% |
| Corporate Profits | -3.8% | +30.0% | +6.4 % |
| Disp Personal Income | +0.6% | +1.4% | +2.1% |
| Unemployment Rate | 9.3% | 9.6% | 9.3% |



Key Performance Indicators Percent Change Full Year 2009 Actual & 2010 / 2011 Forecast



Source: Smith Travel Research



Takeaways:

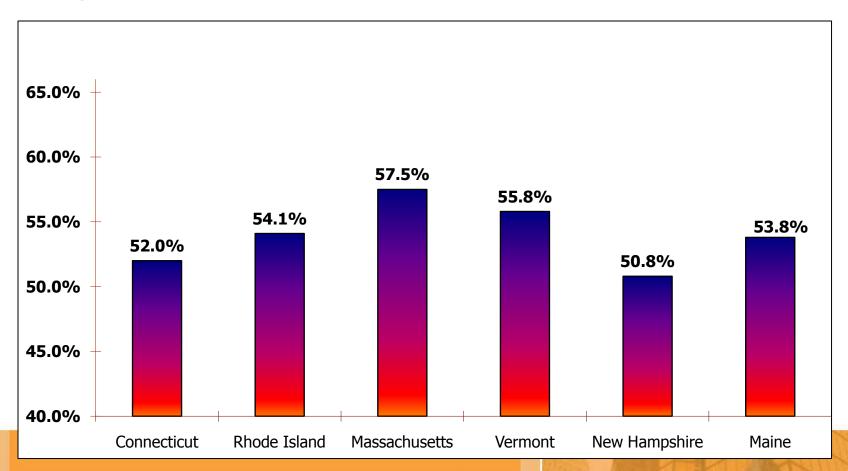
- Value is King
- Performance trough likely past
- Supply growth slowing
- Demand improving
- Pricing conditions improving unevenly
- •Second Half 2010 improvement into 2011
- •Performance reset dig out of the hole



NEW ENGLAND LODGING MARKET



New England Occupancy 2009



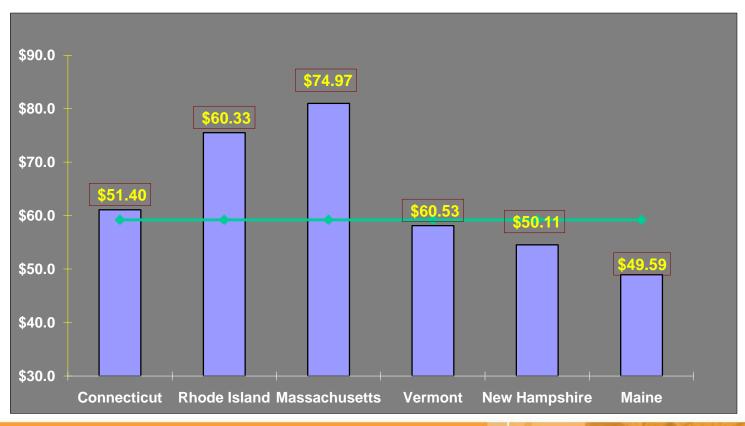


New England Average Daily Rate - 2009





New England RevPAR - 2009

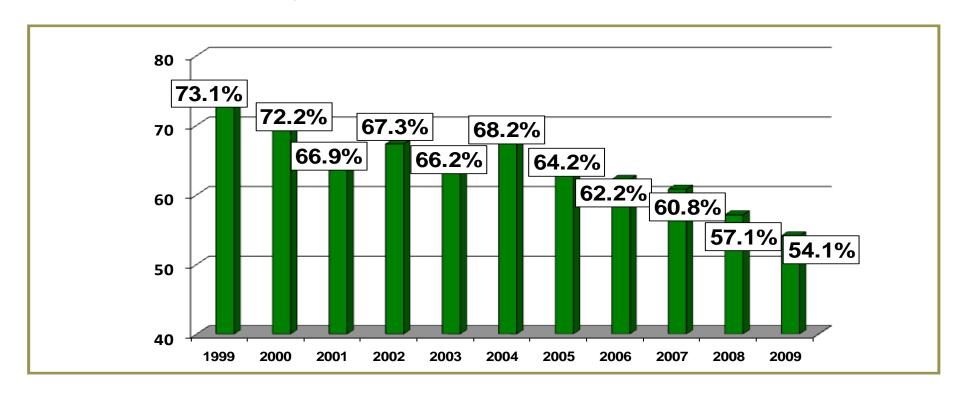




RHODE ISLAND LODGING MARKET

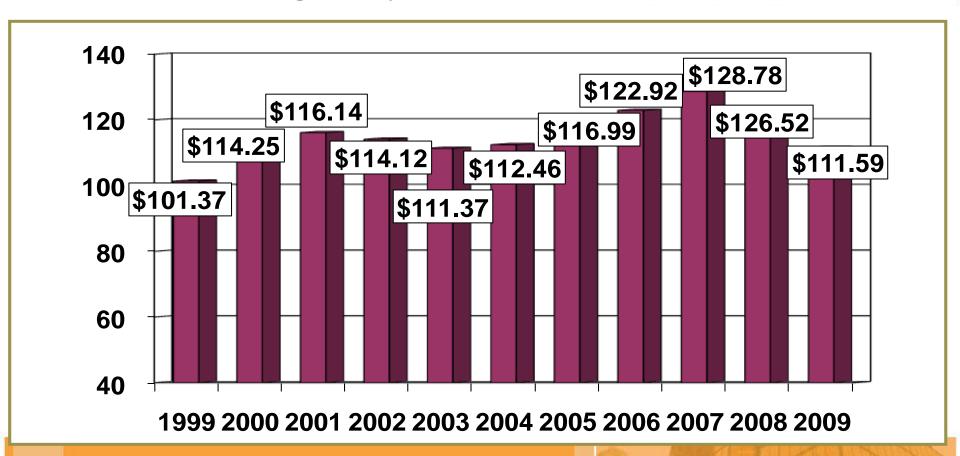


Rhode Island Average Rate 1999 - 2009

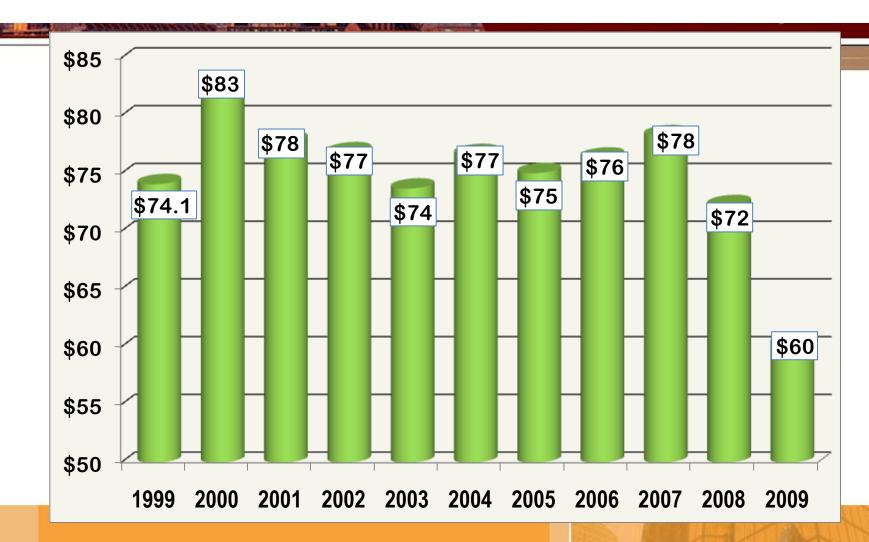




Rhode Island Average Daily Room Rate 1999-2009



Rhode Island RevPAR 1999-2009





Rhode Island Year-to-Date August Comparison

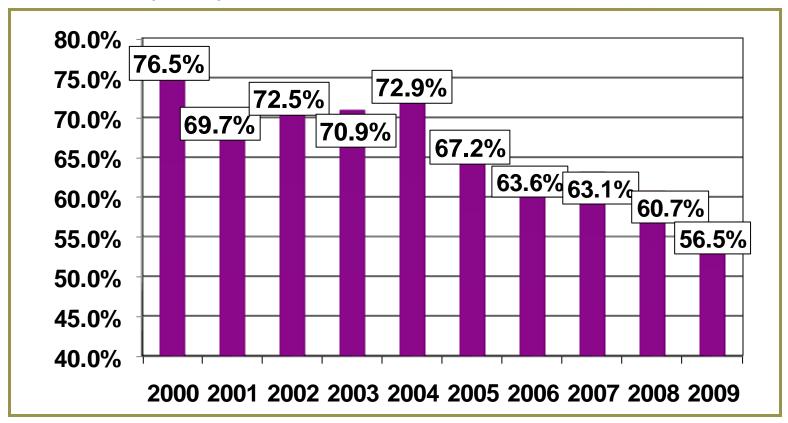
| | <u>2009</u> | <u>2010</u> | |
|-----------|-------------|-------------|----------|
| Occupancy | 54.5% | 61.9% | |
| ADR | \$113.83 | \$110.74 | |
| RevPAR | \$62.06 | \$68.57 | Up 10.5% |
| | | | |



CITY OF PROVIDENCE LODGING MARKET

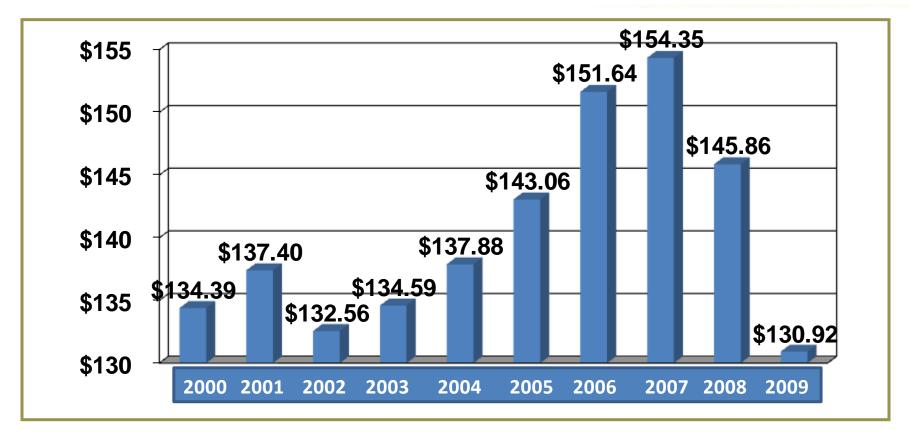


Providence Occupancy 2000-2009



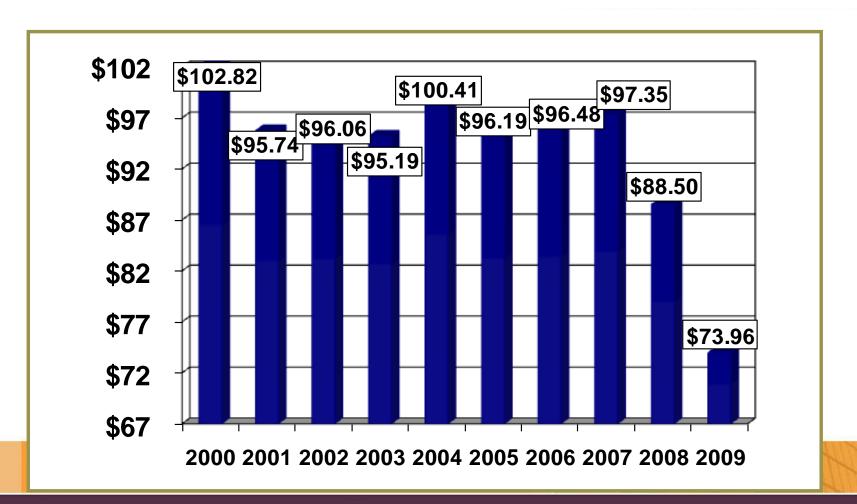


Providence Average Daily Room Rate 2000-2009





Providence RevPAR 2000-2009





Providence YTD August

| | <u>2009</u> | <u>2010</u> | |
|-----------|-------------|--------------|----------------|
| Occupancy | 56.7% | 64.0% | |
| ADR | \$133.28 | \$126.33 | |
| RevPAR | \$75.55 | \$80.80 | <i>Up 6.9%</i> |
| | | YTD Sept. US | Up 4.5% |
| | | DC | Up 1.7% |
| | | Phil | Up 2.7% |
| | | Boston | Up 13.7% |
| | | NY | Up 14.7% |

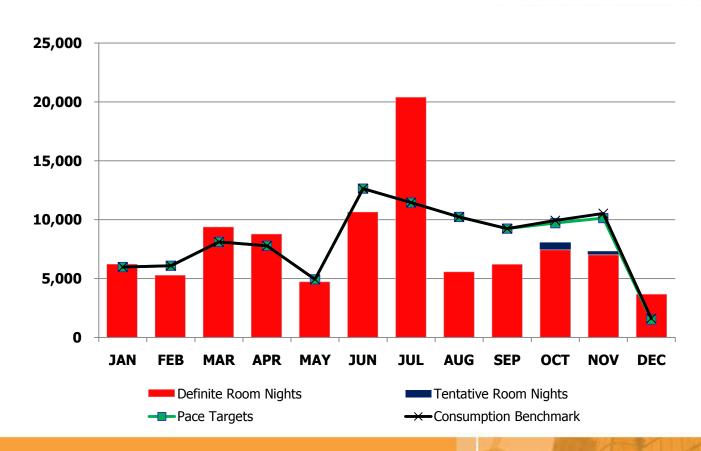


Providence - Future

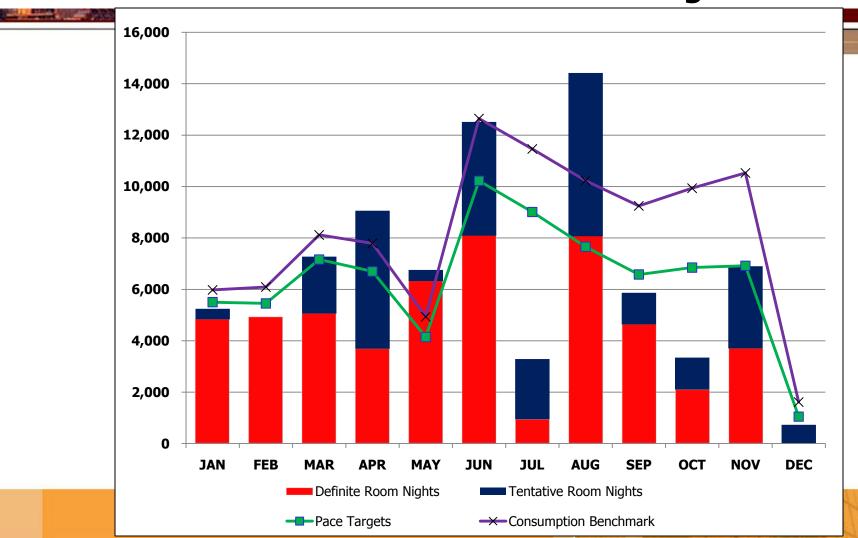
- Convention
- Office Market
- •Other Demand Factors
 - New Supply
 - Projections



Providence Convention Center Room Nights - 2010



Providence Convention Center Room Nights - 2011



Providence – Downtown Office Market (class A, B, C)

| | Total SF | Vacancy | Absorption |
|----------|-----------|---------|------------|
| 12/31/99 | 6,035,318 | 12.4% | 4,465 |
| 12/31/00 | 5,908,818 | 11.5% | 129,073 |
| 12/31/01 | 5,704,318 | 13.8% | (18,275) |
| 12/31/02 | 5,736,118 | 12.8% | 53,006 |
| 12/31/03 | 5,399,118 | 9.3% | 125,287 |
| 11/30/04 | 5,737,542 | 8.5% | 124,475 |
| 12/31/05 | 5,437,427 | 10.1% | (117,000) |
| 12/31/06 | 6,664,927 | 11.2% | 184,000 |
| 12/31/07 | 6,049,233 | 14.8% | 116,541 |
| 12/31/08 | 6,025,453 | 15.2% | 13,371 |
| 12/31/09 | 6,356,985 | 17.2% | (147,916) |

Source: CB Richard Ellis



Providence Other Factors

Economic Outlook – Slow, Positive GrowthNo New Lodging Supply



Providence – Projections

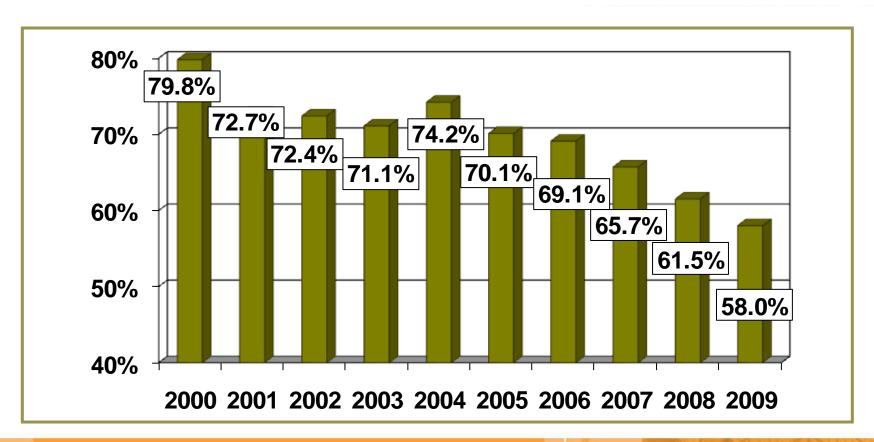
- 2010 65% @ \$127: REVPAR \$82.55
- 2011 67% @ \$134: REVPAR \$89.75



WARWICK LODGING MARKET

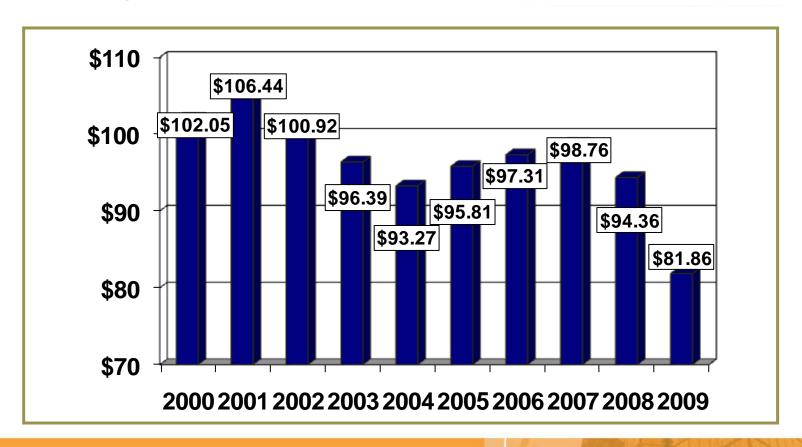


Warwick Occupancy 2000-2009



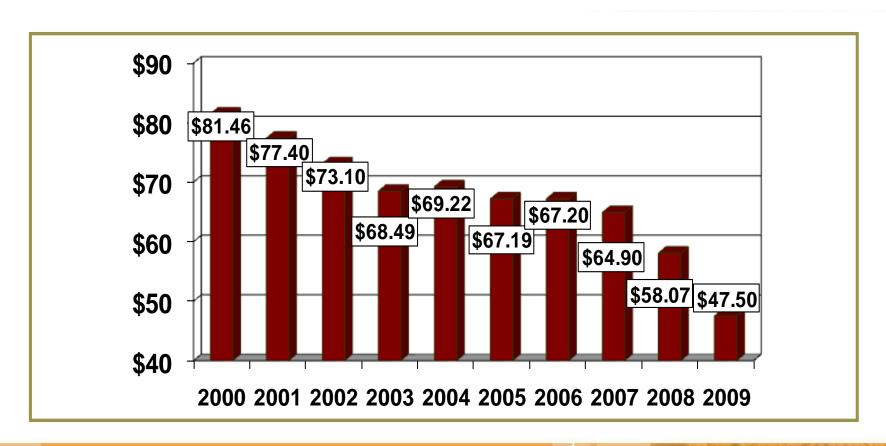


Warwick Average Daily Room Rate 2000-2009





Warwick RevPAR 2000-2009





Warwick YTD August

| | <u>2009</u> | <u>2010</u> | |
|-----------|-------------|-------------|----------|
| Occupancy | 58.0% | 68.6% | |
| ADR | \$83.53 | \$80.99 | |
| RevPAR | \$48.42 | \$55.58 | Up 14.8% |



Warwick - Future

Issues

- Airport Factors YTD Passengers Down 11%
- Interlink Opened October 2010
- No New Supply
- Economy Shows Sign of Recovery

Projections

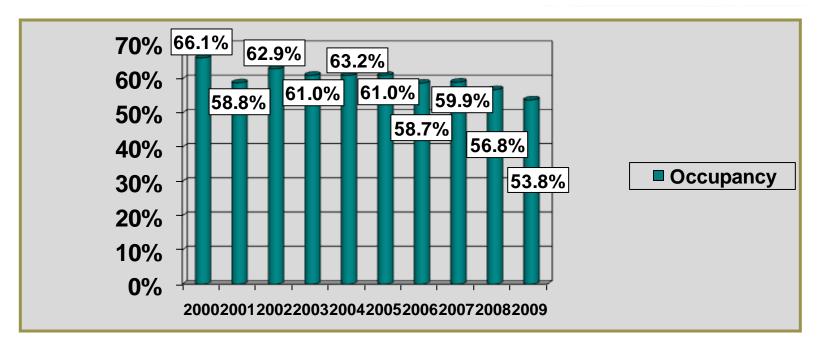
- •2010: 69% @ \$81: REVPAR \$55.90
- •2011: 69% @ \$86: REVPAR \$59.30



NEWPORT LODGING MARKET

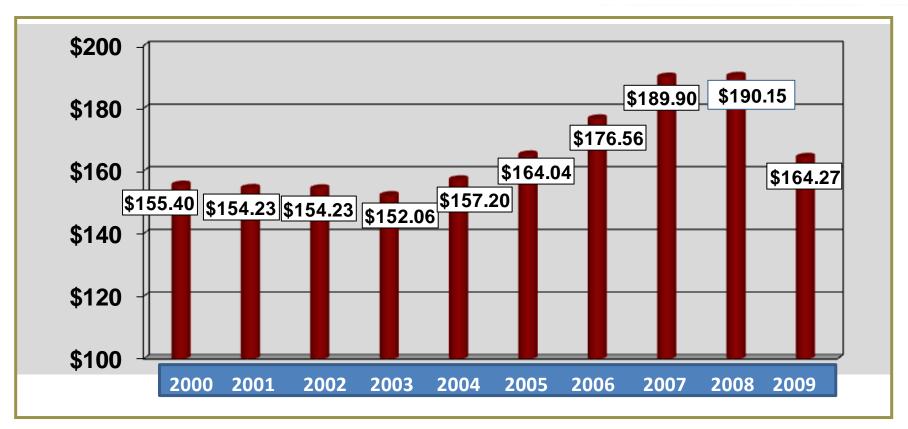


Newport Occupancy 2000-2009



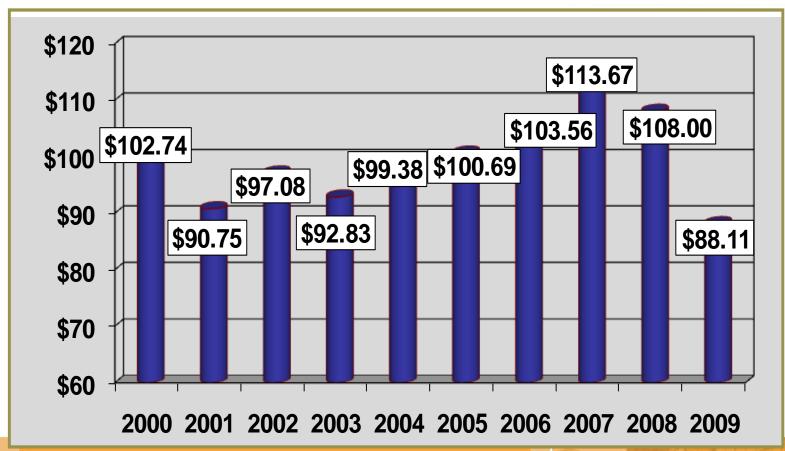


Newport Average Daily Rate 2000-2009





Newport RevPAR 2000-2009





Newport YTD August

| | <u>2009</u> | <u>2010</u> | |
|-----------|-------------|-------------|---------|
| Occupancy | 54.8% | 59.5% | |
| ADR | \$165.84 | \$166.00 | |
| RevPAR | \$90.82 | \$98.74 | Up 8.7% |
| | | | |



Newport - Future

<u>Issues:</u>

- No New Supply
- Anticipate pickup in short term groups
- Demand growth will allow for increased rates
- •Renovated hotels are a positive
- •Improved economy bodes well for all demand segments

Projections:

2010 - 60% @ \$169: RevPAR - \$101.40

2011 - 61% @ \$176: RevPAR - \$107.41



PINNACLE ADVISORY GROUP

Rachel J. Roginsky, ISHC 164 Canal Street Boston, MA 02114 ~ 617/722-9916

www.pinnacle-advisory.com