UConn/GHAR Annual Conference

June 8, 2022

Gary Avigne

Pinnacle Advisory Group gavigne@pinnacle-advisory.com

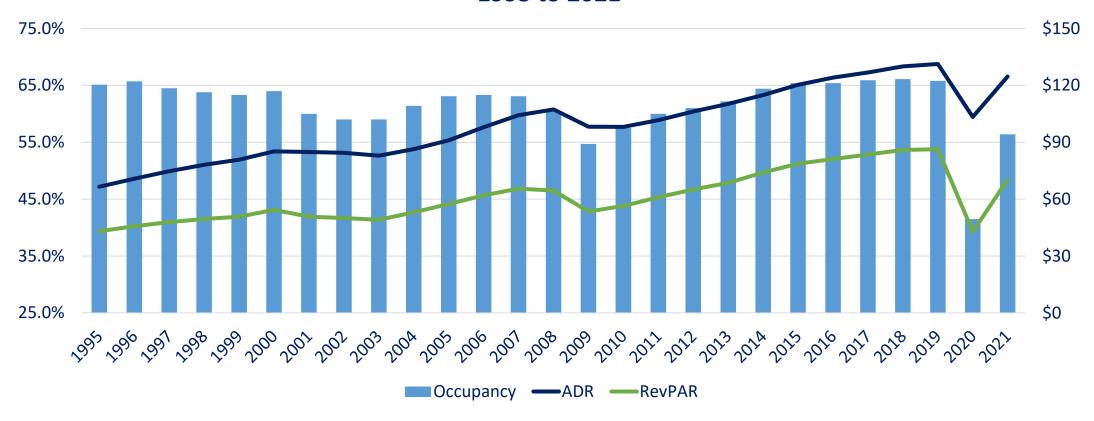
Today's Agenda

- 1. Historic Overview
- 2. Current Economic Indicators
- 3. Recent Trends
- 4. Future Outlook

Historic Overview

Historic Market Performance

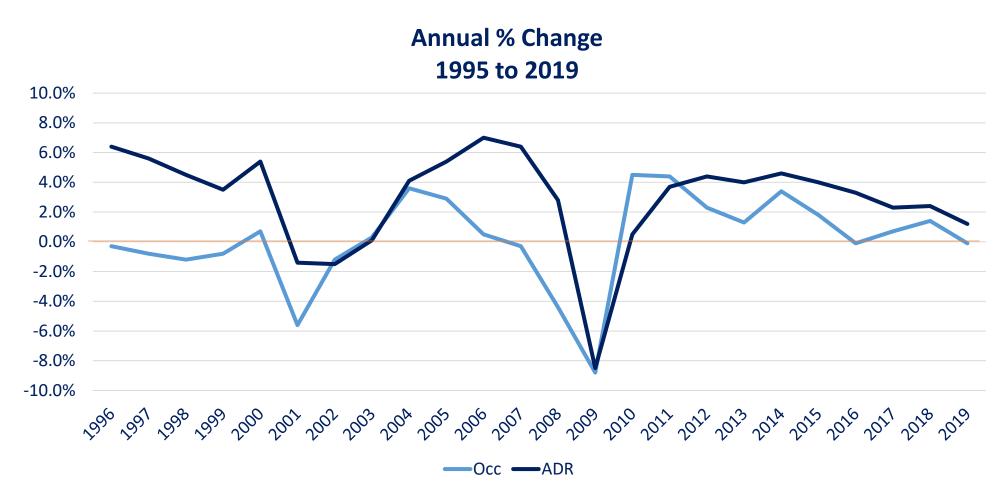
Historic Lodging Performance 1995 to 2021



^{* 2020 &}amp; 2021 reflect Total Room Inventory Source: STR



Occupancy & ADR





YE2021 & Q1 2022

	2019	2020	2021
Occ %	66.1%	41.5%	56.4%
ADR	\$131	\$103	\$125
RevPAR	\$87	\$43	\$70
RevPAR Index		49%	80%

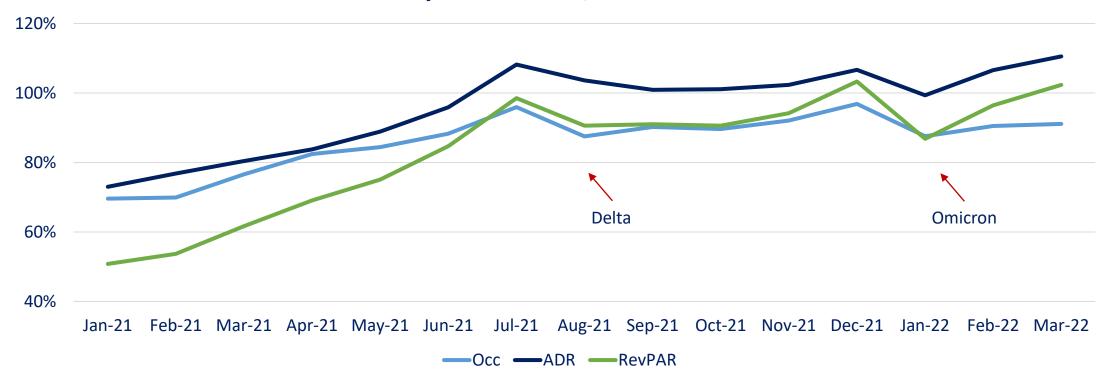
	Q1 2019	Q1 2021	Q1 2022
Occ %	61.8%	44.5%	55.6%
ADR	\$129	\$100	\$137
RevPAR	\$80	\$44	\$76
RevPAR Index		55%	95%



^{* 2020 &}amp; 2021 reflect Total Room Inventory Source: STR

Current Recovery

Monthly Performance, Indexed to 2019

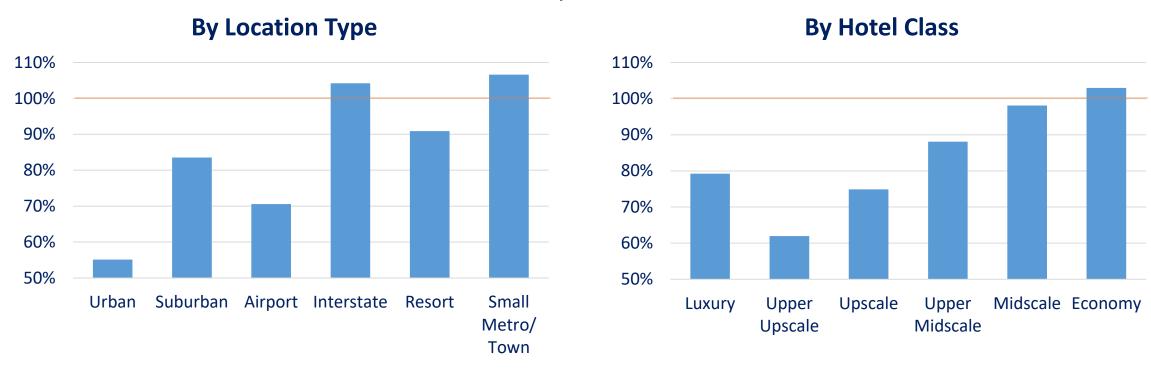


^{* 2021} and 2022 reflect Total Room Inventory Source: STR



An Uneven Recovery

2021 RevPAR, Indexed to 2019

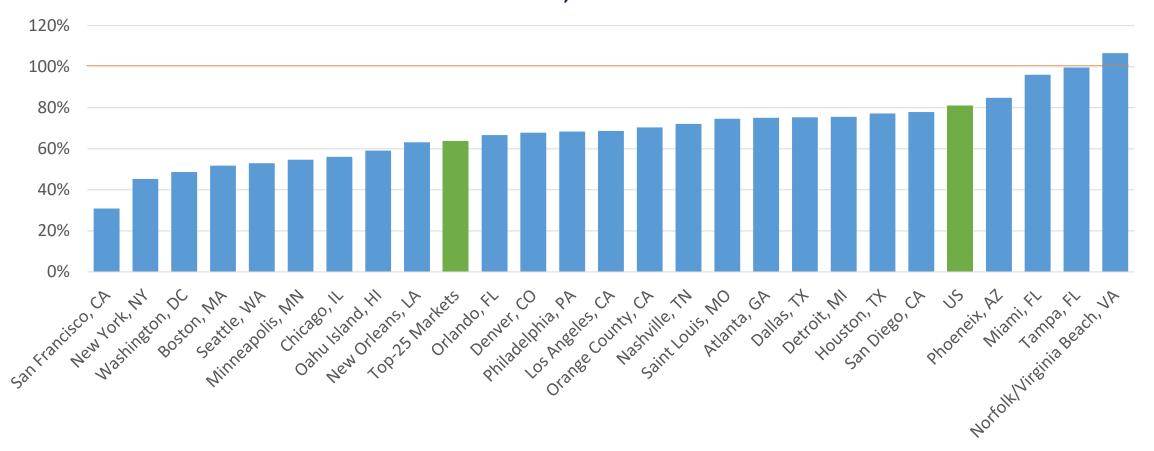


^{* 2021} reflects Total Room Inventory Source: STR



Top-25 Markets, YE2021

2021 RevPAR, Indexed to '19



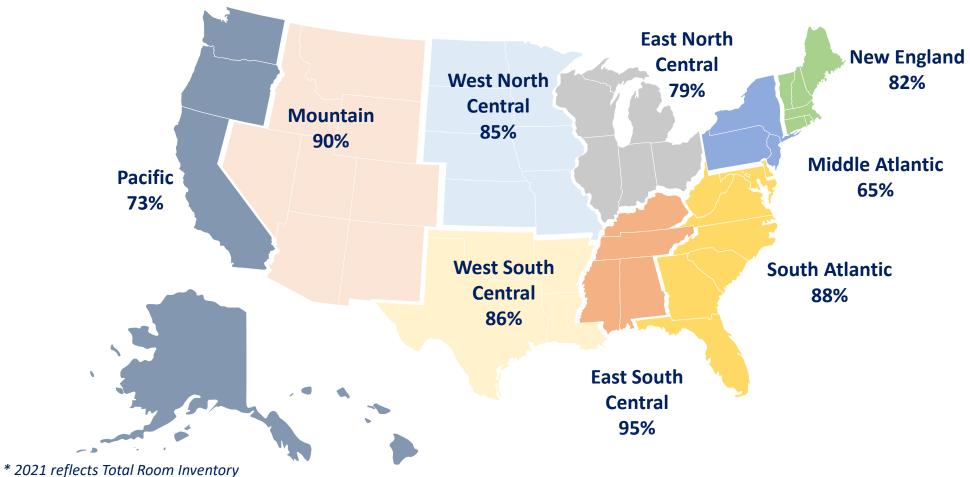
* 2021 reflects Total Room Inventory Source: STR



Recovery by Region

Source: STR







Current Economic Indicators

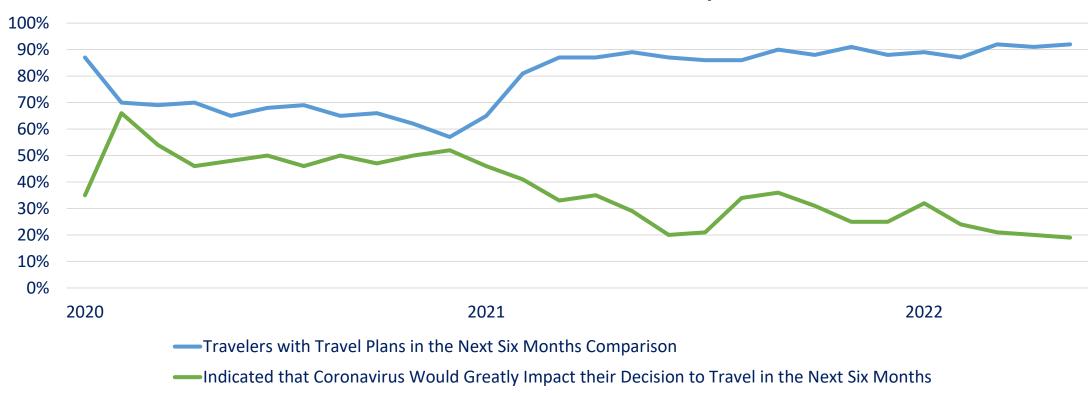
Economic Trends

- Headwinds likely to improve over time. Unlikely to derail progress to date
 - COVID-19, waves, surges, etc
 - Russia/Ukraine
 - Inflation
 - Labor Force
- Positive Economic Trends
 - Jobs gained, 2m short of pre-pandemic levels
 - Wealth accumulation; shift from saving to spending (on services).
 - Consumer sentiment may be down but not reflected in retail sales
- · Resiliency, people want to travel, "live with Covid" mentality grows.



Consumer Sentiment

Travel Sentiment & COVID-19 Impact

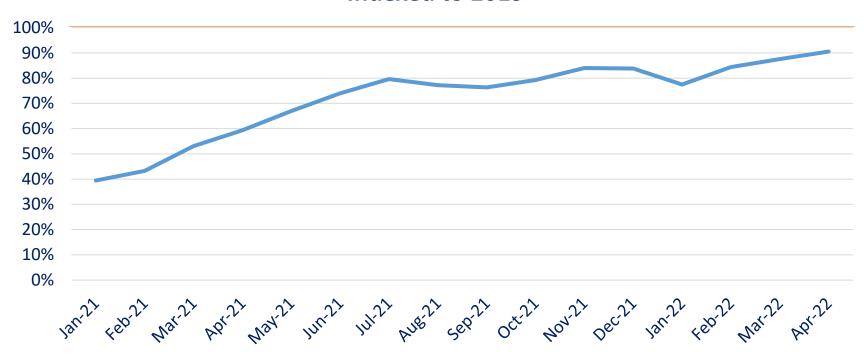


Source: Longwoods International Monthly survey from a consumer panel of 1,000 adults



U.S. Air Travel

Monthly U.S. Passenger Traffic Indexed to 2019



Source: TSA

Open Jobs

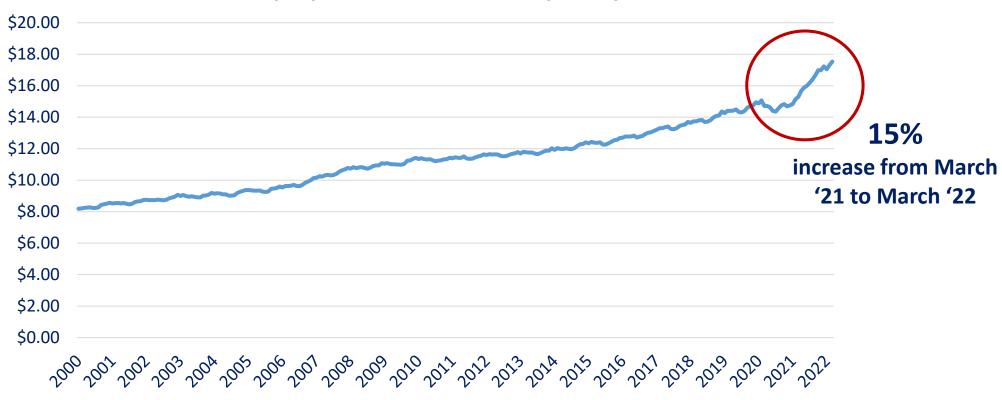
Job Openings: Accommodations & Food Services (,000)



Source: Bureau of Labor Statistics

Hourly Wages

Average Hourly Earnings of Production and Nonsupervisory Employees, Leisure and Hospitality



Source: Bureau of Labor Statistics

Recent Lodging Trends

Today's Trends & Hot Topics in Lodging

- Leisure demand outpacing pre-pandemic levels
- The return of corporate demand
- Group demand's growth in Q1
- Leisure-driven ADR, impact moving forward
- Operating margins
- Development pipeline

Future Lodging Outlook

Industry Projections – National, YOY % Change

2022

 CBRE
 STR

 Occ
 6.7%
 10.8%

 ADR
 10.1%
 7.2%

 RevPAR
 17.5%
 19.4%

 RevPAR Index
 95%
 99%

2023

	CBRE	STR
Occ	5.2%	3.6%
ADR	6.0%	4.5%
RevPAR	11.5%	7.0%
RevPAR Index	106%	107%



^{* 2021} reflects Total Room Inventory Source: STR (March 2022), CBRE (March 2022)

Industry Forecast

- Latest LARC industry forecast is US RevPar @ 27.3% increase to \$91.48 in 2022
- This is 5% over 2019 (a pre-Covid benchmark) (all rate, not occupancy)
- EBITDA will grow 60% in 2022 and will recover to 2019 levels by 2023
- Hotel values will recover to 2019 levels by end of 2022

Connecticut

Limited published CT information, but some relevant general statistics

Hartford Market Trailing 12 months as of March				
Occupancy	57.2%	+54.3%		
ADR	\$107.86	+29.1%		
RevPAR	\$81.70	+99.3%		

RevPAR Growth

Bottom Revpar Growth Markets 2019 – 2026 (LARC)



Pinnacle Advisory Group

Boston New York City Newport Beach Portland Washington DC Tampa















Asset Management Real Estate Appraisal Litigation Support

www.pinnacle-advisory.com