New England Lodging Trends

November 2, 2023

New England
Innsa Resorts

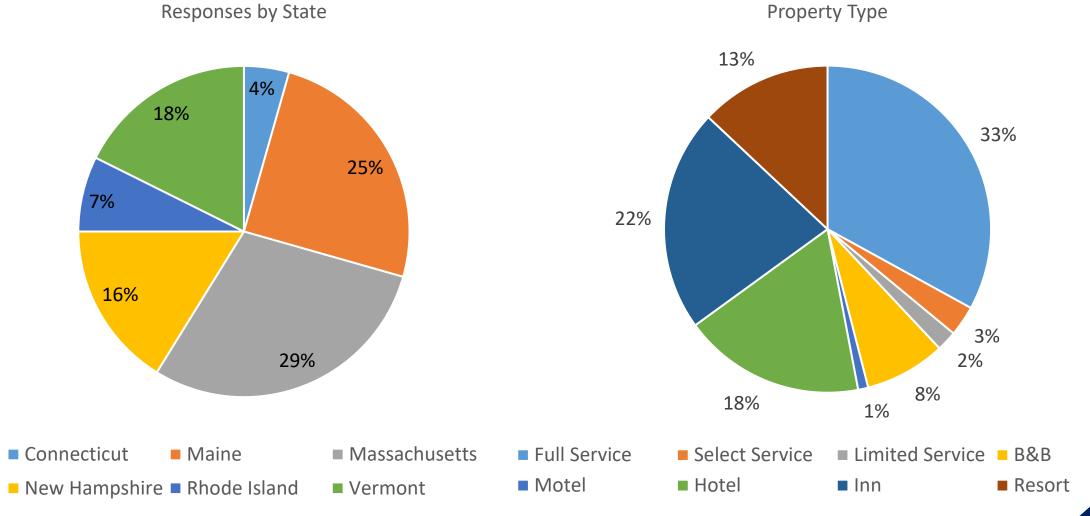


Agenda

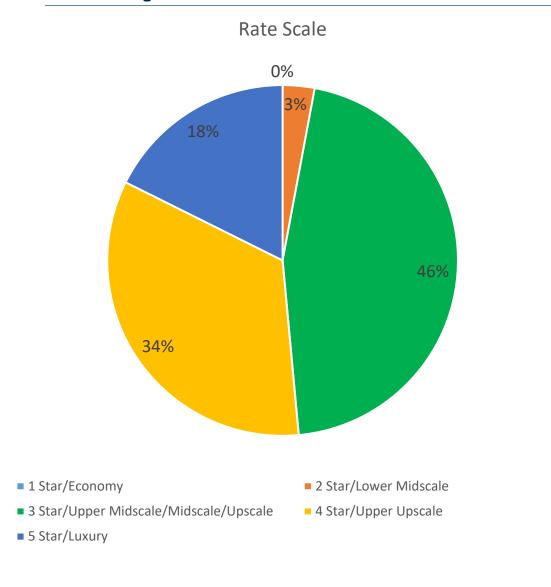
- **►NEIRA Survey Results**
- >STR Data Historic Trends
 - **►** National
 - ➤ New England
- Lodging Demand Trends

NEIRA Survey Results

Respondent Profiles



Respondent Profiles



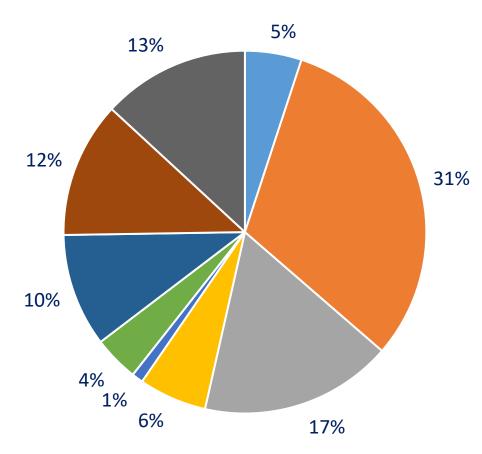
Branded vs. Independent 3%_ 94% ■ National Hotel Company - Hard Brand ■ National Hotel Company - Soft Brand Independent

Respondent Profiles

Locational Attributes

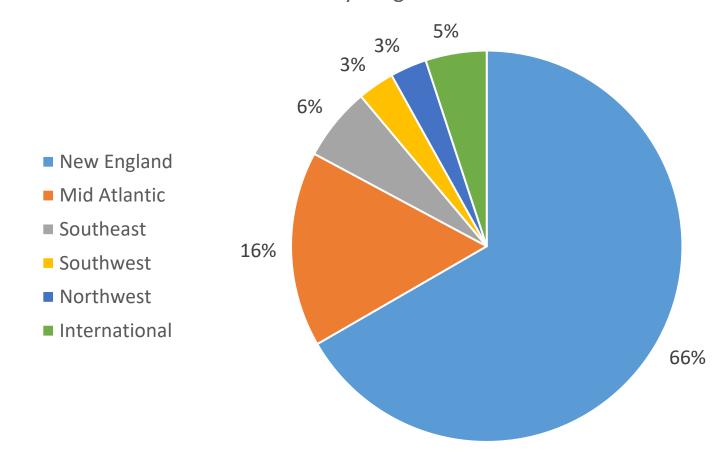


- Ocean
- Mountain with skiing
- Mountain without skiing
- Highway
- Suburban
- Urban
- Rural
- Other (please specify)

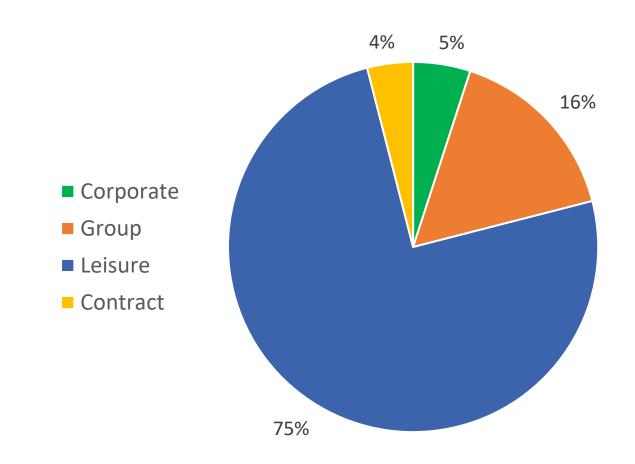


Where Do Your Guests Come From?

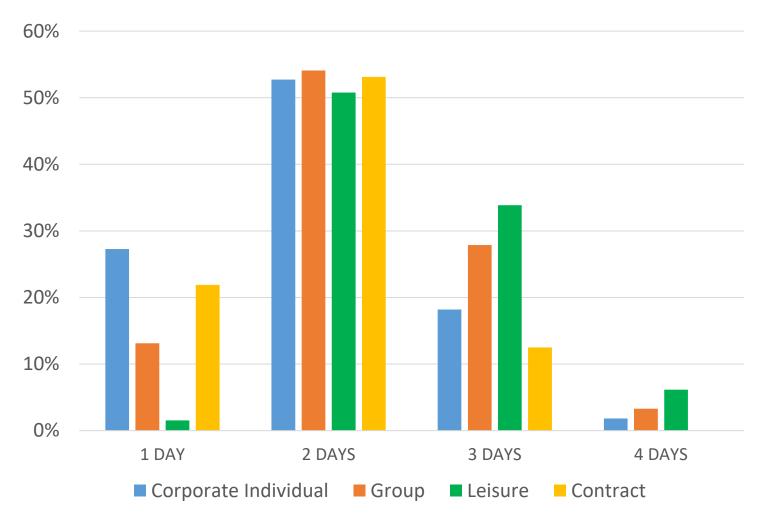
Where do your guests come from?



Market Mix 2022



Average Length of Stay by Segment



Annual Occupancy – Actual and Forecast

Year	Occupancy	
2016*	55%	
2017*	57%	
2018*	58%	
2019	58%	
2022	59%	
2023 (f)	60%	
2024 (f)	62%	

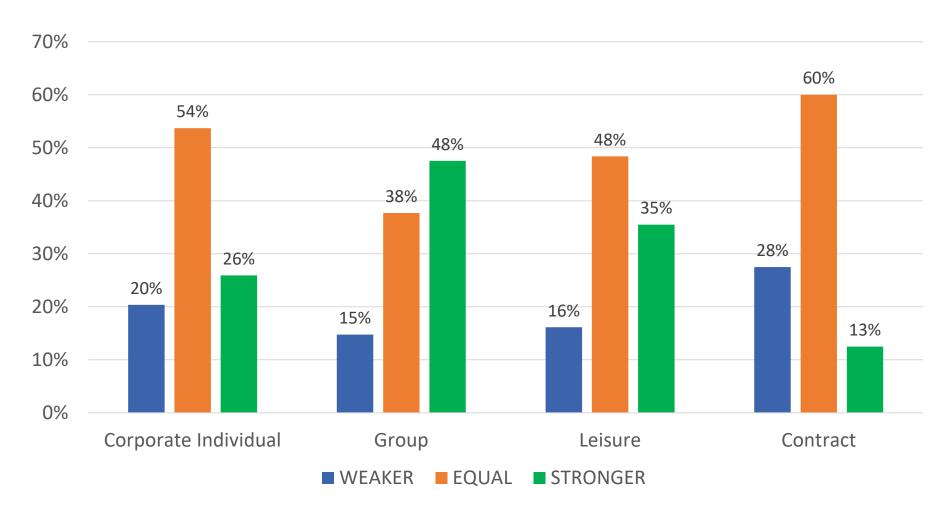
^{*}data from our 2019 survey

Ave Daily Room Rate – NEIRA vs US

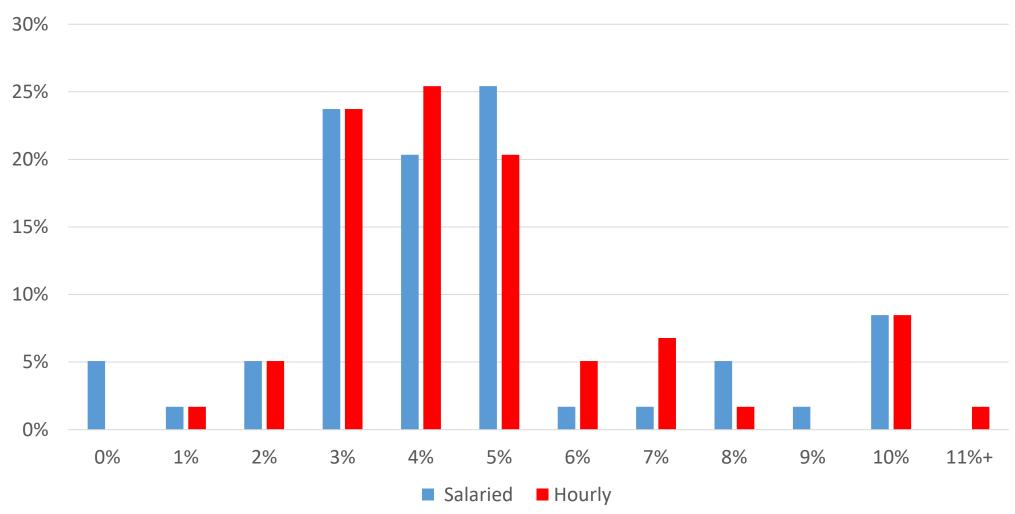
	ADR - NEIRA	ADR - US
2017 over 2016*	5%	(US - 2.1%)
2018 over 2017*	3%	(US - 2.5%)
2023 over 2022	2.4%	(US est. – 3.6%)
2024 over 2023	2.8%	(US est. – 4.1%)

^{*}data from our 2019 survey

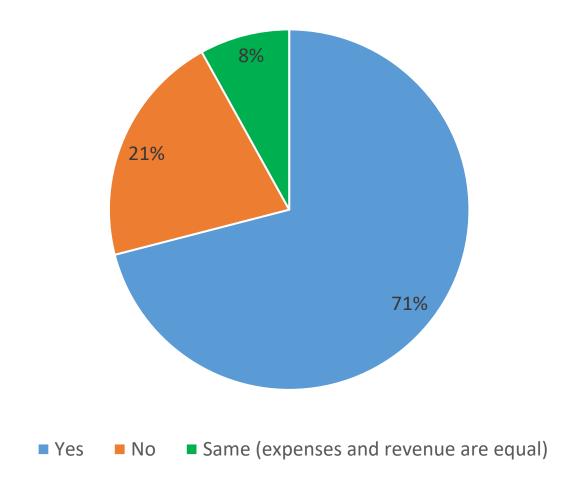
Demand Segment Expectations for 2024 vs. 2023



Overall % Increase in Salaries and Wages:2024 vs. 2023



Will Expense Increases Outpace Revenue Increases for 2024 vs. 2023



Rank Concerns for 2024



#1: Lack of Employees



#2: Higher Wages



#3: Higher Operating Costs



#3: Fewer
Customers/Less
Demand



#4: Inability to Charge Higher Room Rates



#5: Inflation



#6: Most Competition

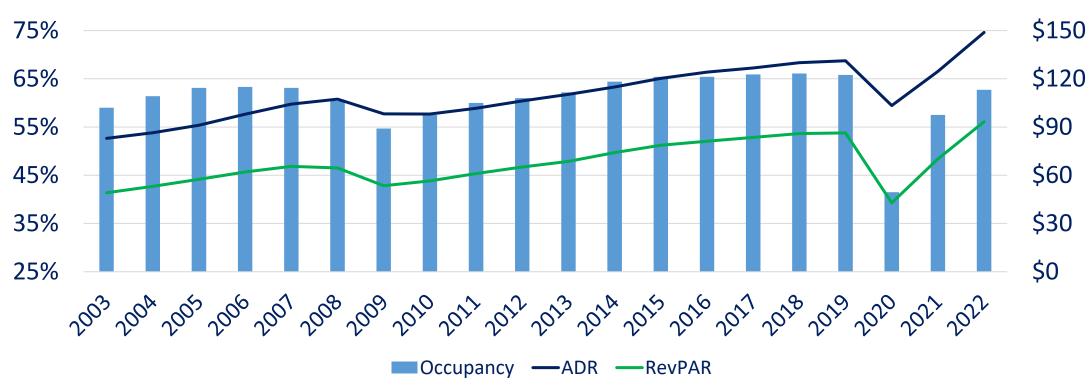


#7: Other

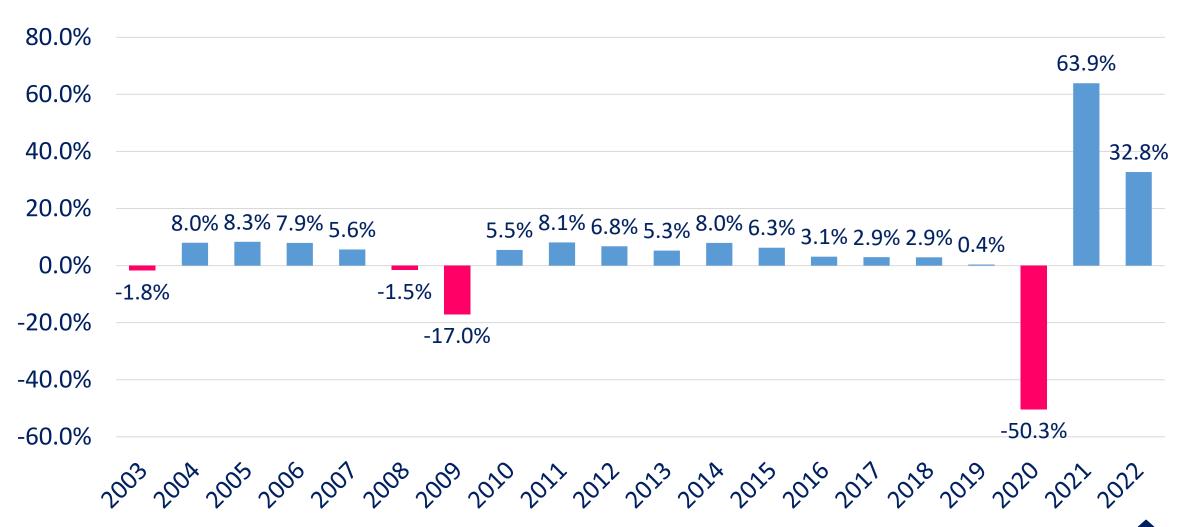
STR Data Historic National

National - Historic Market Performance





RevPAR % Change – US 2003-2022



National - YTD Sept 2023

	Sept 2022	Sept 2023	% Change
Occupancy	63.5%	64.3%	1.3%
ADR	\$148.77	\$155.77	4.7%
RevPAR	\$94.42	\$100.17	6.1%

National - Industry Projections, YOY % Change

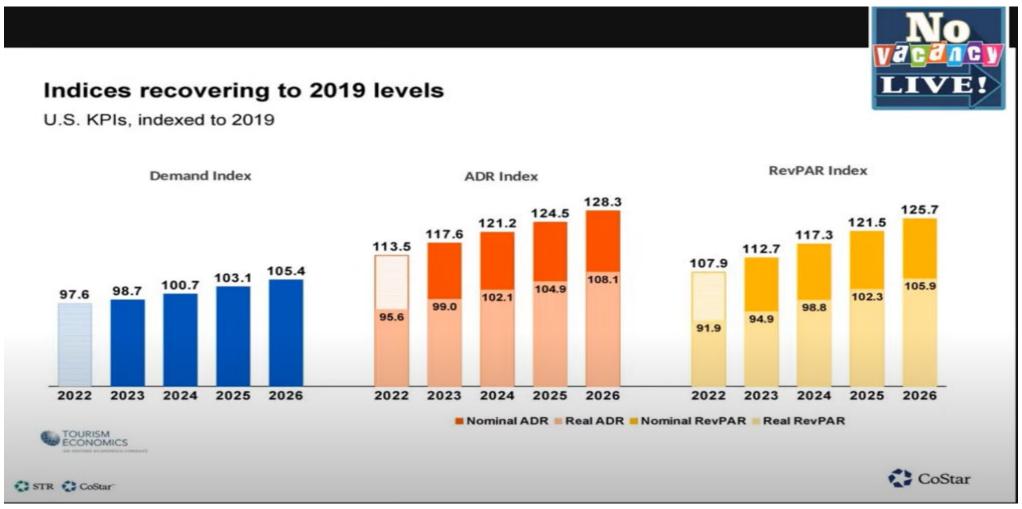
2023 2024

	STR	PWC	CBRE
Occupancy	0.8%	2.1%	2.2%
ADR	3.6%	4.3%	3.6%
RevPAR	4.5%	6.5%	4.6%
RevPAR Indexed '19	112%	114%	112%

	STR	PWC	CBRE
Occupancy	1.0%	0.2%	1.3%
ADR	3.0%	3.4%	2.8%
RevPAR	4.1%	3.5%	4.1%
RevPAR Indexed '19	117%	118%	118%



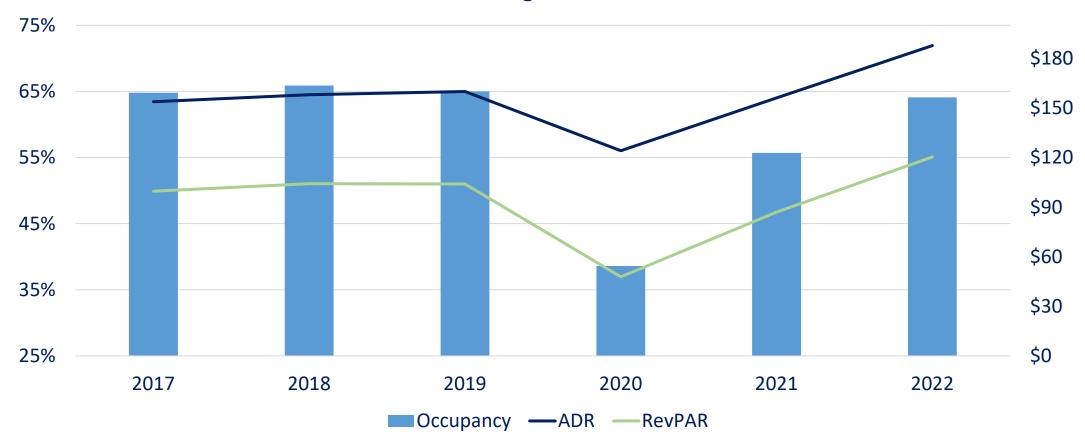
National - Nominal ADR Has Not Yet Returned to 2019 level



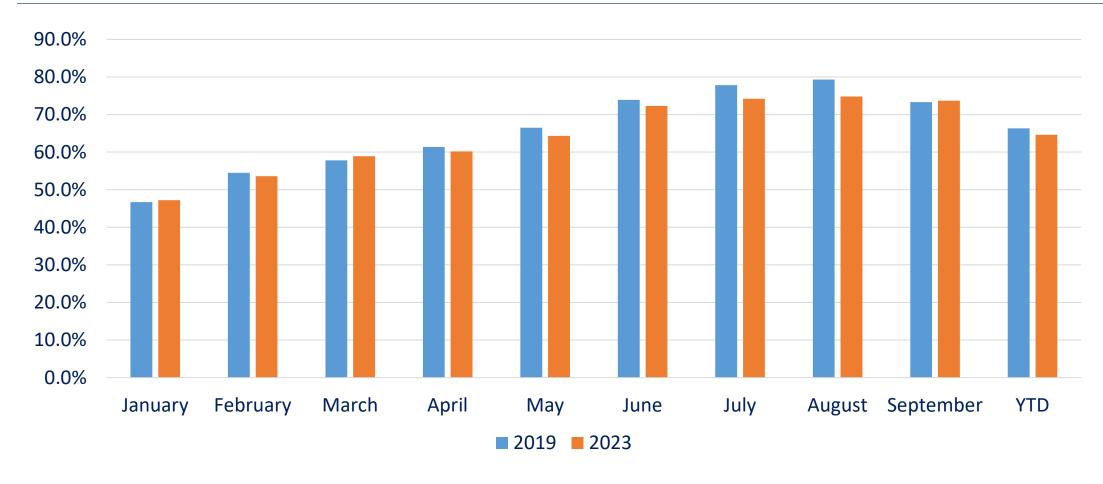
STR Data Historic New England

New England - Historic Market Performance

Historic Lodging Performance New England States



New England Monthly Occupancy 2023 vs 2019



Source: Smith Travel Research p

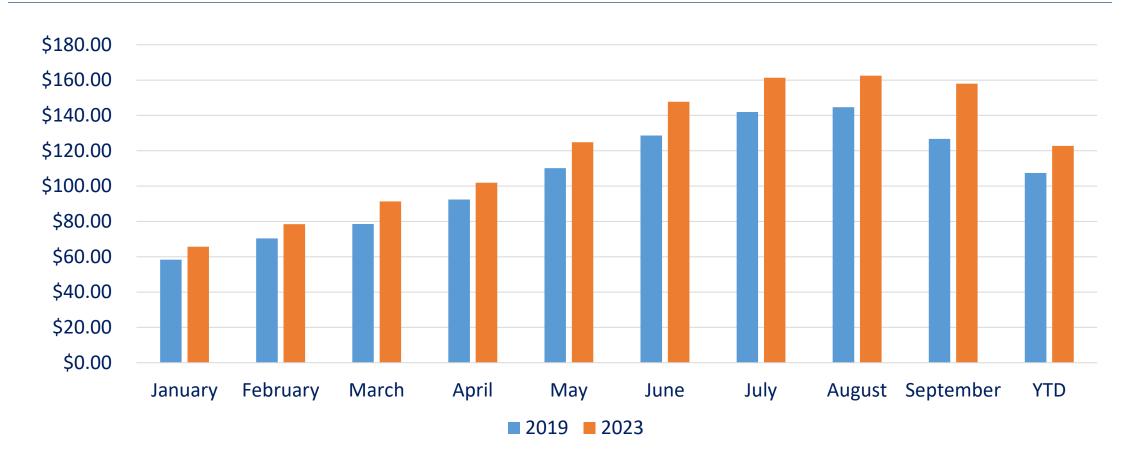


New England Monthly ADR - 2023 vs 2019



Source: Smith Travel Research

New England Monthly RevPAR 2023 vs 2019





New England - YTD Sept 2023

	Sept 2022	Sept 2023	% Change
Occupancy	64.3%	64.6%	0.5%
ADR	\$180.51	\$189.87	5.2%
RevPAR	\$116.03	\$122.71	5.8%

New England Trends 2024

Macro Economic Trends

- Recession Of Soft Landing (Probability Of Recession 54%)
- Inflation
- Interest Rates
- Employment & Wage Growth
- Shift In How We Work
- Global Issues, Politics, Technology, Etc.



Leisure Trends - 2024

- Domestic leisure travel 'normalized' in 2023; status quo for 2024.
- International leisure will not recover until 2025 or 2026.
- Seeking Value and Personalization
- Leisure travelers will be more price sensitive
- New Supply more competition from alternative lodging options



Leisure Trends - 2024

- Family and Multigenerational Travel
- Adventure Travel /Alternative
 Accommodations
- Sustainable Travel
- Electric Road Trips



Leisure Trends 2024 – Travel by Generation

Who is the next wave of leisure travels and what should hoteliers pay attention to:

- Baby Boomers (ages 57-74)
 - Restaurants & Culinary Experiences
 - Human factor of travel makes the experience
- Gen X (age 43-56)
 - Want to experience something new and feel taken care of
 - Restaurant & Culinary Experiences
- Millennials (ages 27-42)
 - Willing to spend more for comfort and convenience
 - Rest and Recharge, Explore, Family-Friendly Options
- Gen Z (ages 16-26)
 - Adventure & Experiences travel as a path to self discovery and growth
 - May have budget and time limitations
 - Technology very high priority



Group Trends - 2024

Overall Group Travel – Fully recovered in 2025

- Social Group normalized pent up demand has run its course
- Corporate Group will continue to grow and fully recover in 2025
- Association/Convention Group very close to prepandemic levels in 2024



Group Trends - 2024

Survey results - travel planners and event organizers:

- Venue Priorities Shift to Customizable Spaces and Swift Communication
- Desire Group Event Experiences
- Group Travel Preferences Shift from Turnkey to Flexibility
- Wellness Surges Beyond the Spa
- Sustainable Travel Remains a Priority



Corporate Trends - 2024

- Corp travel 80% for 2023 and 90% for 2024 (vs 2019).
- Weekday business travel patterns "normalizing".
- Corporate Travel managers increasing travel budgets.
- Blended Leisure & Business travel remain will lessen over time.
- Business travelers still want their reward/points!



Price Point Trends

- Luxury and economy travel still below pre-pandemic levels; anticipate the same for 2024.
- ADR increases for 2024 upper upscale/upscale will have the strongest growth and economy will have the weakest growth.
- RevPAR increases for 2024 luxury will have the strongest growth and upper midscale will have the weakest growth.

Pinnacle Advisory Group

Boston Providence New York Washington DC Tampo















Hospitality Consulting Asset Management Valuation Counseling Litigation Support

www.pinnacle-advisory.com